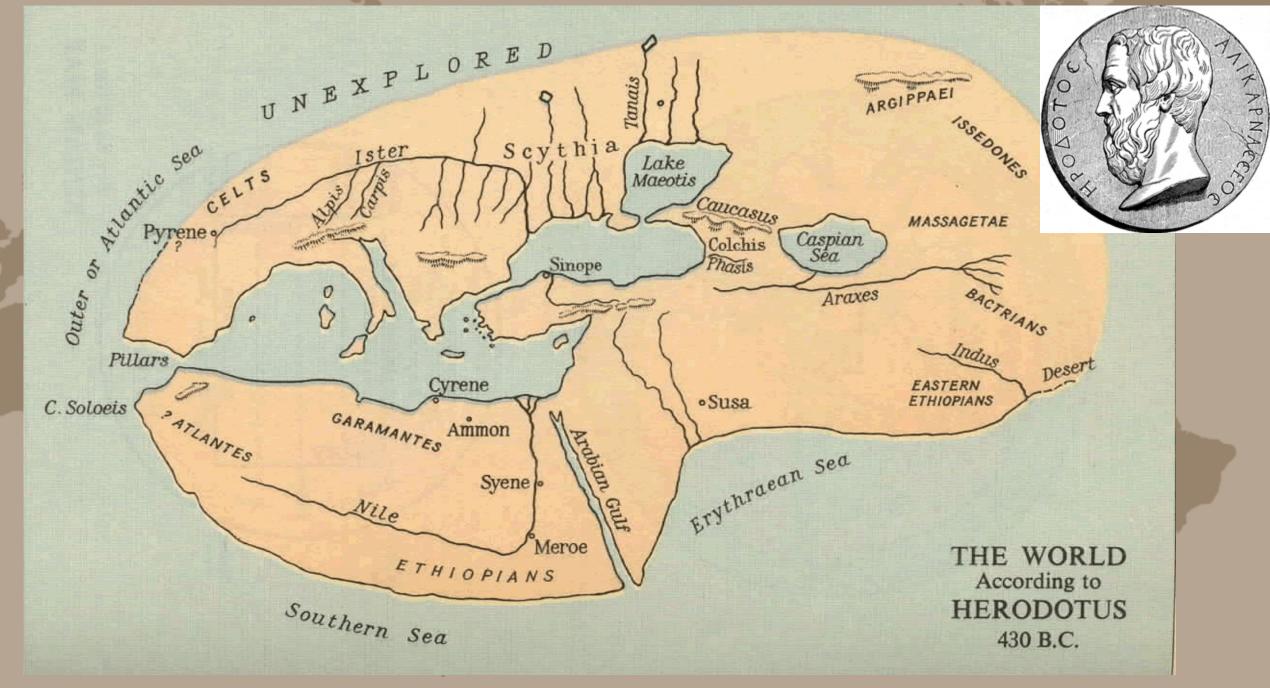
Culture: a wall, or a curtain?



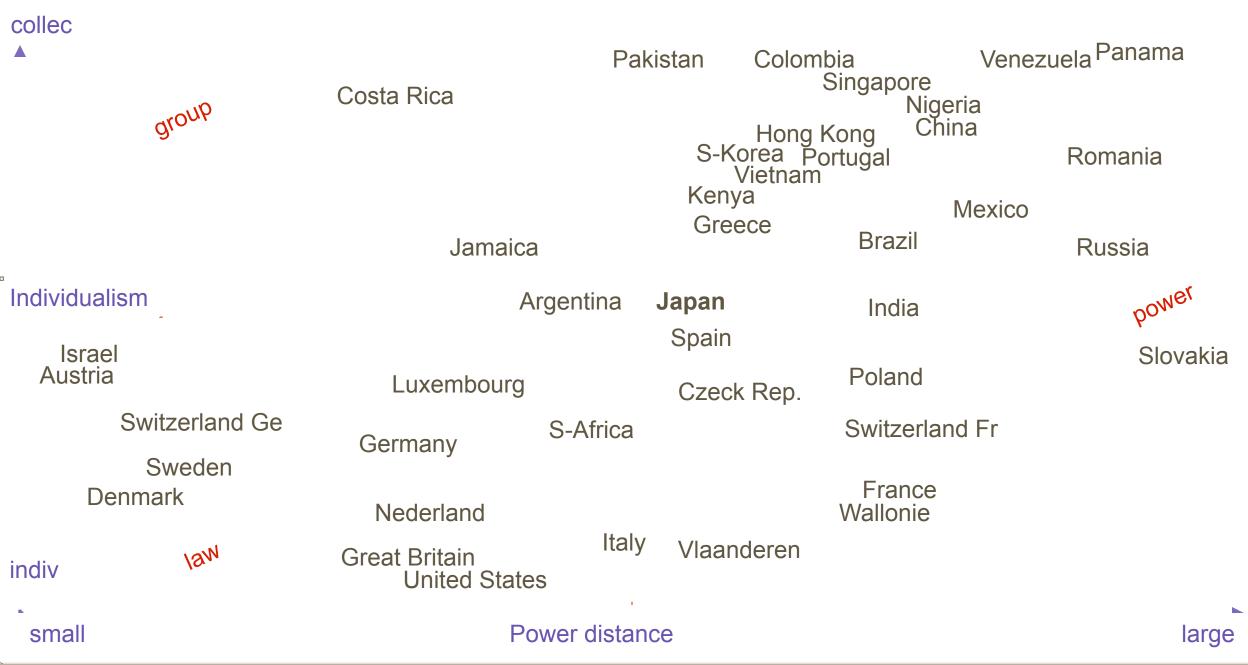
Gert Jan Hofstede







#theculturefactor // 東京 Tokyo, Japan // 5月 May 2016

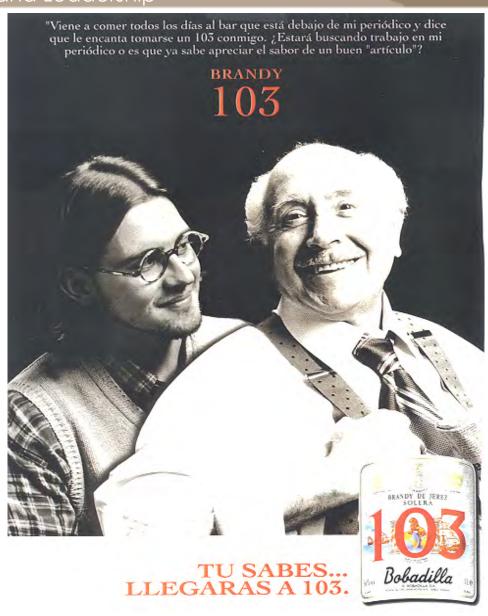


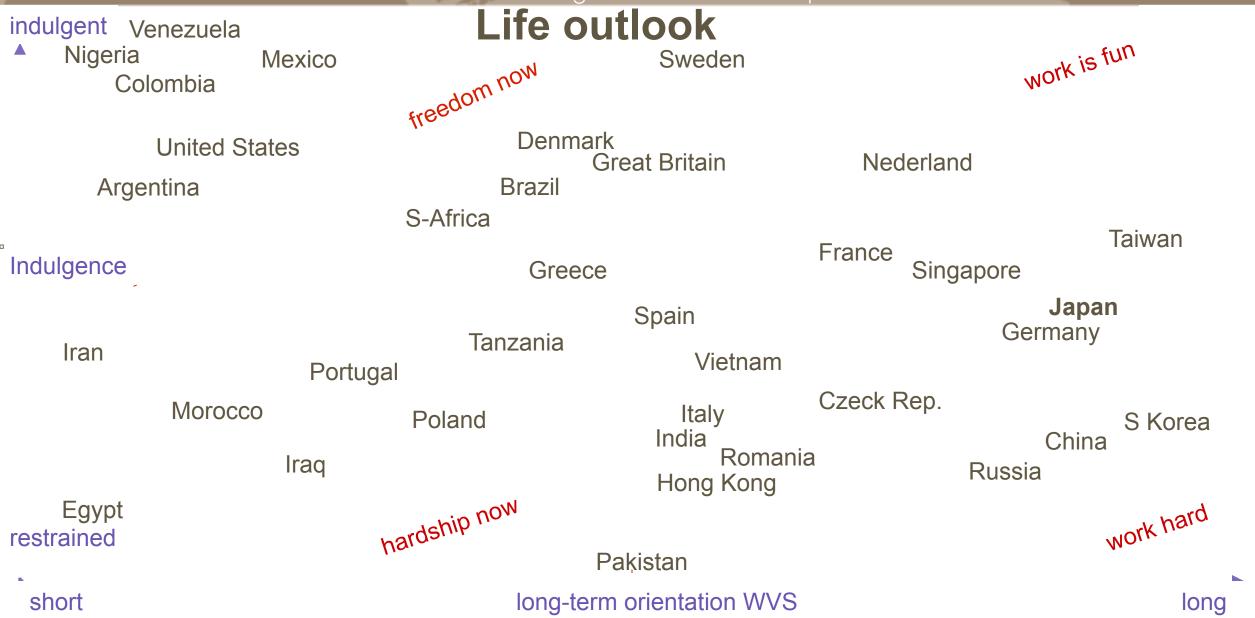


グローバルな経営とリーダーシップにおける文化の要素 Culture as a Driver to Succeed in Global Management and Leadership

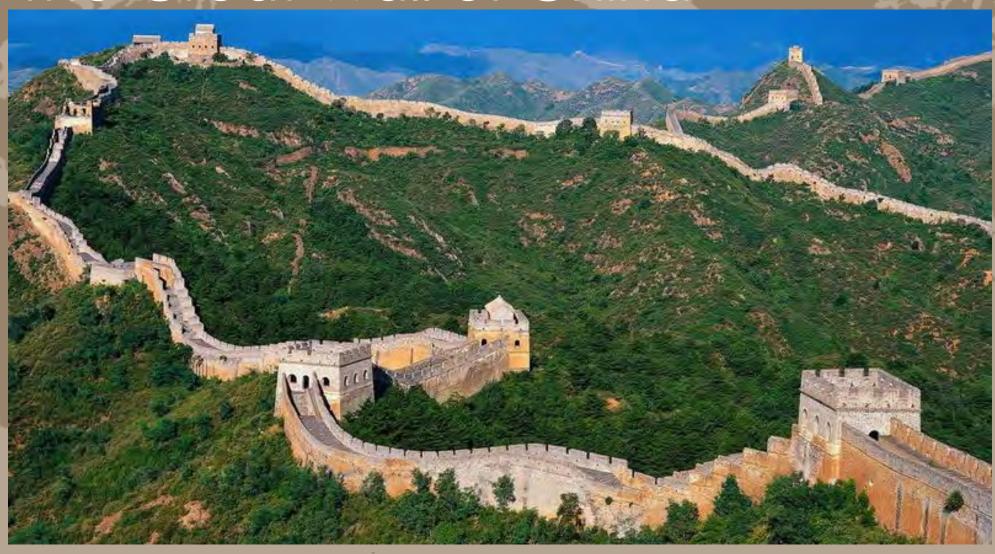


Stella Artois. About as sophisticated as a beer can get.





The Great Wall of China



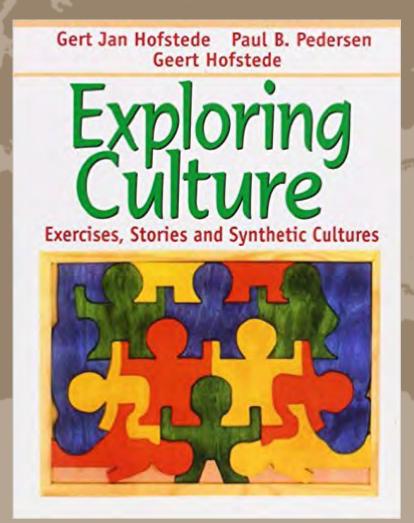
Hadrian's Wall



Royal bed at Paleis 't Loo



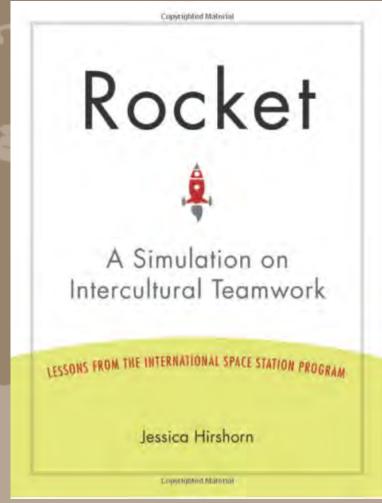
Synthetic cultures

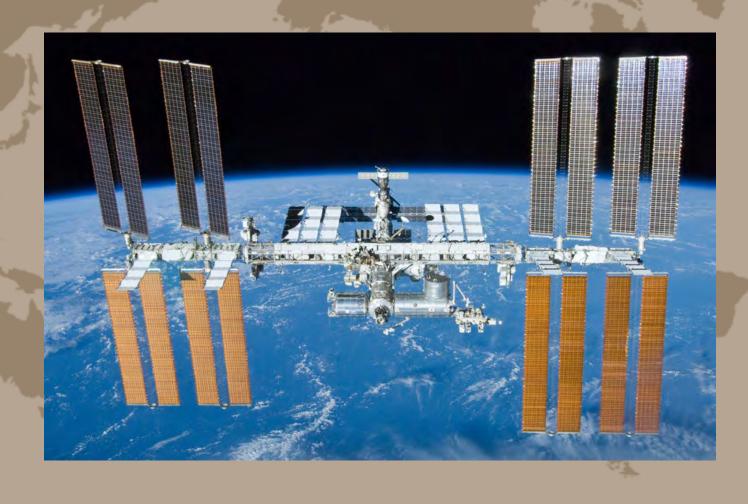


For each dimension:

- Seven golden rules
 - 1.
 - •
- Non-verbals
 - •
- Positive words
 - •

Rocket simulation game







Culture and personality

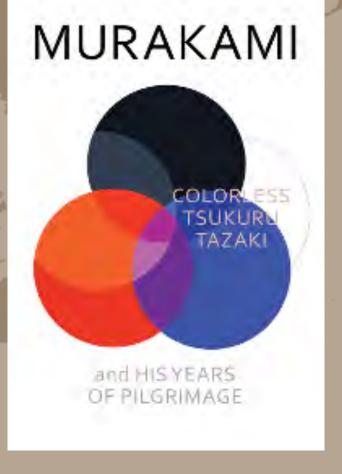
	Individualism	Power distance	Masculinity	Uncertainty avoidance
Extraversion	+++			
Conscientiousness		+ +		
Openness		-	+	
Agreeableness			-	
Neuroticism			++	++

$$+ = p < .05, ++ = p < .01, +++ p < .005; N = 33 countries.$$

From G. Hofstede & R.R. McCrae (2004) Personality and Culture Revisited: Linking Traits and Dimensions of Culture. Cross-Cultural Research. Sage.

Practical advice 1: Study





Practical advice 2: Engage



Practical advice 3: Ask





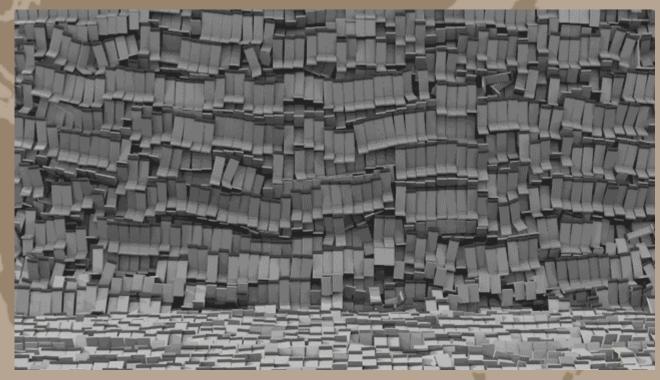
What you may discover



Hasekura Rokuemon Tsunenaga (支倉六右衛門常長), 1571-1622

Samurai, led diplomatic missions to Mexico and Europe.

Conclusion



Berlin wall, by Erdal Inci

Plan to Reward crosscultural initiative

Turn walls into curtains

Thank you

Cultures and Organizations software of the Mind, 3rd ed.



